

1.4.0

SERIES 1
Establishing Resilience
Principles



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IDENTIFYING RESILIENCE PRINCIPLES

Before beginning work on vulnerability and risk assessments or thinking about urban resilience, it is often useful to take a step back and examine your city's short- and long-term goals for adapting to climate change. Thinking about these goals will help you develop a process for evaluating the current situation in your city, developing plausible scenarios of what your city might face in the future, and whether your goals can actually respond to both current and future challenges. In this set, we present defining principles for resilience actions derived from existing practice and examples of criteria questions that can be used to evaluate whether planned activities adhere to those defining principles. You will use this information to begin framing your own resilience principles that you will use to guide your resilience planning process.

IN THIS SET YOU WILL:

- ✓ Identify resilience principles and criteria used in previous social, environmental, or disaster risk reduction efforts in your city.
- ✓ Develop an initial set of resilience principles and criteria that you think will be important to guiding the urban climate change resilience planning process your city is about to undertake.

Overview

Because climate change resilience initiatives are new, we don't have long-term evidence as to whether our research processes are investigating the right questions and whether the interventions we are developing will protect us and support better environmental, social and climate conditions in the future. Much of the research and experience that we have to date comes from the natural hazards, environmental protection, and sustainable development fields. As a result, there are no standard, universally accepted, hard rules for what climate resilience interventions or policies should do. We know a lot more about what we should NOT do—such as building in floodplains or destroying critical coastal wetlands that provide storm surge protection—than exactly how to prepare our cities for climate change. This raises an important point—climate change is not the only challenge our cities will face in the future. Our cities face multiple challenges related to population growth, providing services, food, infrastructure and a good quality of life and place of business for those living and working in the city, managing budgetary constraints, conflicting policies from national or provincial governments, and so on. To build truly resilient cities that are able to handle multiple challenges, not just climate change, we need to develop resilience principles and processes that take a systematic approach to handling these multiple, dynamic and uncertainties.

Though planning and implementing climate change resilience activities may be new and their success uncertain, it is relatively easy to identify broad areas in which an action should be responsive, and easier yet to identify what it should not do. This allows us to develop general guiding principles for resilience actions that address multiple future challenges your city might face beyond just climate change.

Resilience processes, interventions, plans and policies SHOULD:

- Help a particular group, city services, ecosystem or urban area to adapt to and beneficially shape processes of social, environmental and climate change. This can and should include activities that reduce your city's consumption of energy, water, food, etc. and its contribution of greenhouse gas emissions and pollution.
- Help prepare for and mitigate the impacts or outcomes of not only short-term shocks (extreme events like floods or landslides), but ALSO long-term, gradual changes and increases in climate variability (e.g. longer droughts, more regular and intense heat waves, more variable weather during planting and harvest periods, etc.). Long-term, slow changes and

increased variability may not grab our attention as easily as specific hazard events that cause massive damage, but over time they can cause even greater damage and be even harder to recover from because we don't notice that things are happening until it is difficult to change course.

- Take a multi-hazard approach. If your city is located in an earthquake-prone area, or has infrastructure like a nuclear power plant or chemical manufacturing plant that could lead to a technological hazard, you need to ensure that all policies, plans, and interventions account for both these hazards and climate hazards.

Climate resilience processes, interventions, plans and policies **SHOULD NOT:**

- Make social, environmental or climate conditions worse or create new problems.
- Commit to a course of action that is hard to correct later on if it turns out to have been a bad idea, or if conditions change.

Developing Your Resilience Criteria

Determining whether proposed actions, plans, or policies meet these resilience principles can be examined on the basis of four governing criteria—*Legitimacy, Equity, Efficiency and Effectiveness*. For each of these criteria we can pose questions that help us evaluate whether our actions adhere to the resilience principles:

LEGITIMACY

Do people believe in, support and provide the resources and authority necessary to enact the policy or action? Who is responsible for implementation?

EQUITY

Who or what is being helped by the policy or action? What are the potential impacts—both positive and negative—for society, the environment or climate?

EFFICIENCY

Does the policy or action fit within budget, planning timelines and policy priorities? Is the technical capacity to carry out the project readily available?

EFFECTIVENESS

Can the policy or action do what it says it will do to reduce vulnerability and risk and build resilience? Can the

effectiveness of the policy or action be readily monitored?
Does it acknowledge critical thresholds? Can it respond flexibly to unanticipated changes or impacts? Can the policy or action be reversed with minimal negative impacts if it turns out to have been a poor choice?

Your resilience criteria and criteria questions may be different from the ones we have provided as examples. What is important is that they be developed with the intent to truly explore whether a given action is feasible, well designed both conceptually and physically, whether it will achieve the benefits intended, whether it will reach the intended audience, and whether it will truly avoid doing further harm in the process.

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Establishing Resilience Principles



Past Resilience Principles and Criteria

Activity 1.4.1

In this activity, you will reflect upon past or current initiatives or policies in your city related to land use and infrastructure development, environmental planning, or disaster risk reduction. These are not the only policy areas that you can choose for this activity—we chose these areas because your city's ability to build resilience to multiple challenges can be measured most directly through how well your city has managed in these areas. As you reflect on past or current initiatives, think about what lessons you can apply from these experiences toward the resilience process your city is about to undertake.

IN THIS ACTIVITY YOU WILL:

- ✓ Identify any resilience principles and criteria that were used in previous social, environmental, or disaster risk reduction efforts in your city.

ACTIVITY 1.4.1: PAST RESILIENCE PRINCIPLES AND CRITERIA: INSTRUCTIONS

INSTRUCTIONS: In the space provided, answer these questions about your city's plans or policies (for example, landuse or infrastructure development, environmental planning, or disaster risk reduction plans or policies). Begin first by choosing two plans for policies to focus on. Extra space is provided at the end of this worksheet for additional writing.

Plan/Policy 1: _____

What principles were used to develop this plan or policy?

How does the plan or policy meet the resilience criteria?

Legitimacy:

Equity:

How does this policy or plan meet the resilience principles listed in this Introduction?

Effectiveness:

Efficiency:

Plan/Policy 2: _____

What principles were used to develop this plan or policy?

How does the plan or policy meet the resilience criteria?

Legitimacy:

Equity:

How does this policy or plan meet the resilience principles listed in this Introduction?

Effectiveness:

Efficiency:

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SERIES 1

Establishing Resilience Principles



Developing Resilience Principles and Criteria

Activity 1.4.2

In Activity 1.4.1, you reflected on the principles and criteria that might have informed or influenced one of your city's past or current plans or policies related to land use or infrastructure development, environmental planning, or disaster risk reduction. In this activity, you will develop an initial set of resilience principles and criteria that will help guide your city's resilience planning process now and in the future.

IN THIS ACTIVITY YOU WILL:

- ✓ Develop an initial set of resilience principles and criteria that you think will be important to guiding the urban climate change resilience planning process your city is about to undertake.

ACTIVITY 1.4.2: DEVELOPING RESILIENCE PRINCIPLES AND CRITERIA

In the space provided, brainstorm or vision what principles and criteria you think are important to the resilience process.

What resilience principles should guide your city's resilience process?

How do your suggested principles match the principles listed in this introduction?

What resilience criteria will you use to ensure you are meeting your resilience principles?

Legitimacy: _____

Equity: _____

Effectiveness: _____

Efficiency: _____
